



1.	Risk management framework
	The scope and objectives of risk management are clarified. Policy for risk management has been developed. Responsibilities and roles are defined.
2.	Identification of risks
	Internal and external risks are identified in accordance with the BSI Compendium. Identified risks are documented.
3.	Assessment of risks
	The probability and potential impact of each risk are analysed.  Qualitative and quantitative assessment techniques are used.  Risks are prioritised based on their assessment.
4.	Coping strategies
	Suitable measures for risk minimisation, avoidance or acceptance are identified.  Emergency plans and risk minimisation strategies have been developed.  Controls and measures are implemented.  Residual risks after implementation of the measures are assessed and known to risk owners.
5.	Communication
	All stakeholders are informed about identified risks and planned measures.  Communication is demonstrably clear and understandable.  Regular reporting and risk monitoring meetings are implemented.
6.	Documentation
	All measures and their results are documented. Reports and analyses are recorded regularly.
7.	Monitoring and review
	System for the continuous monitoring of risks has been implemented. Risk assessments and measures are regularly reviewed and updated Regular audits and reviews are carried out.
8.	Training and sensitisation
	Employees are trained in dealing with risks and in the risk management process.  Risk-conscious corporate culture is promoted.
9.	Continuous improvement (PDCA)
	Feedback and lessons learnt are used to improve risk management.  Processes and strategies are adapted to new developments and findings.